

Q4 FY25

Hon Hai Precision Industry Co., Ltd.

2025 Fourth Quarter Financial Results

Mar. 16, 2026



Safe Harbor Notice



- This document and relevant information herein may contain internal and external forward-looking information and constitute forward-looking statement.
- This document and relevant information may contain certain forward-looking statements. Such forward-looking statement is not actual results but only reflects the Company's estimates and expectations and is subject to inherent risks and uncertainties that could cause actual results to differ materially from such statement.
- Financial numbers in this document contains unaudited and unreviewed information. All information is for reference only.
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1 4Q25 & FY25 Financial Results

2025 Q4 Financial Statements



1.

Consolidated Statements of Income

(NTD in millions)	Q4/25	Q3/25	QoQ	Q4/24	YoY
Revenues	2,606,372	2,058,949	27%	2,130,504	22%
Gross Profit	153,327	130,757	17%	131,044	17%
Operating Income	85,591	70,536	21%	64,481	33%
Total Non-Op. Income and Expenses	(3,309)	16,357	-120%	(1,167)	-183%
Income Before Tax	82,282	86,893	-5%	63,313	30%
Income Tax Expense	(28,648)	(20,863)	37%	(10,797)	165%
Profit (Loss) Attributable to Owner of the Parent	45,212	57,673	-22%	46,326	-2%
Earnings Per Share (NTD)	3.23	4.15	-22%	3.34	-3%
Gross Profit Margin	5.88%	6.35%	-47 bps	6.15%	-27 bps
Operating Profit Margin	3.28%	3.43%	-14 bps	3.03%	26 bps
Net Profit Margin	1.73%	2.80%	-107 bps	2.17%	-44 bps

2025 Financial Statements



Consolidated Statements of Income

(NTD in millions)	2025	2024	YoY
Revenues	8,103,105	6,859,615	18%
Gross Profit	498,161	428,946	16%
Operating Income	259,223	200,607	29%
Total Non-Op. Income and Expenses	34,222	11,268	204%
Income Before Tax	293,445	211,875	38%
Income Tax Expense	(78,410)	(40,196)	95%
Profit (Loss) Attributable to Owner of the Parent	189,354	152,705	24%
Earnings Per Share (NTD)	13.61	11.01	24%
Gross Profit Margin	6.15%	6.25%	-11 bps
Operating Profit Margin	3.20%	2.92%	27 bps
Net Profit Margin	2.34%	2.23%	11 bps
ROE	11.25%	9.71%	155 bps

2025 Q4 Financial Statements



2.

Consolidated Balance Sheets

(NTD in millions)	2025.12.31	2025.9.30	QoQ	2024.12.31	YoY
Cash and Cash Equivalent	1,016,440	865,252	17%	937,108	8%
Net Accounts Receivable	1,181,307	1,252,497	-6%	1,141,418	3%
Inventory	1,095,574	1,185,675	-8%	835,016	31%
Investments Accounted for Using the Equity Method	197,613	189,781	4%	200,117	-1%
Property, Plant and Equipment	543,393	491,835	10%	468,838	16%
Total Assets	5,104,672	4,894,455	4%	4,394,500	16%
Accounts Payable	1,331,933	1,380,883	-4%	1,133,052	18%
Bonds payable	279,637	246,520	13%	255,049	10%
Total Liabilities	3,133,909	3,072,530	2%	2,542,911	23%
Total Equity	1,970,763	1,821,925	8%	1,851,588	6%
Net Cash	339,103	90,992	273%	380,829	-11%
AR Turnover Days	43	49	-6	50	-7
Inventory Turnover Days	43	50	-8	39	3
AP Turnover Days	50	56	-6	51	-2
Cash Conversion Cycle	35	43	-8	38	-3
Debt Ratio	61%	63%	-1%	58%	4%

2025 Q4 Financial Statements



3.

Consolidated Statements of Cash Flow

(NTD in millions)	2025.1.1~12.31	2024.1.1~12.31
Net Cash Flows from (Used in) Operating Activities	226,852	166,029
Net Cash Flows from (Used in) Investing Activities	(304,689)	(300,046)
Net Cash Flows from (Used in) Financing Activities	169,947	(164,072)
Capital Expenditures	(173,763)	(136,339)
Free Cash Flow (FCF) ¹	53,089	29,690

¹ Free Cash Flow = Net Cash Flows from (Used in) Operating Activities – Capital Expenditures

4Q25 Performance Review



Cloud and Networking Products

42%

Smart Consumer Electronics Products

39%

Computing Products

11%

Components and Other Products

7%

QoQ

Guidance	Actual

Guidance	Actual

Guidance	Actual

Guidance	Actual

Guidance	Actual

YoY

Guidance	Actual

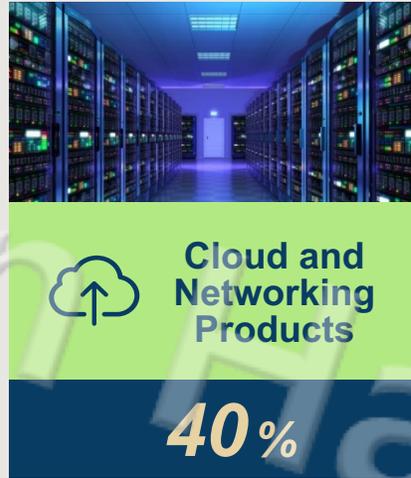
Guidance	Actual

Guidance	Actual

Guidance	Actual

Guidance	Actual

FY25 Performance Review



Guidance YoY



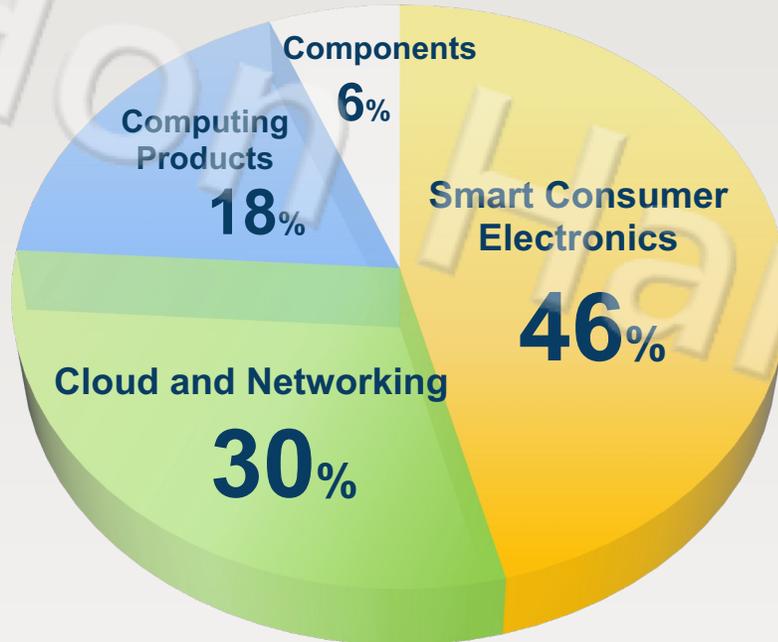
Actual YoY



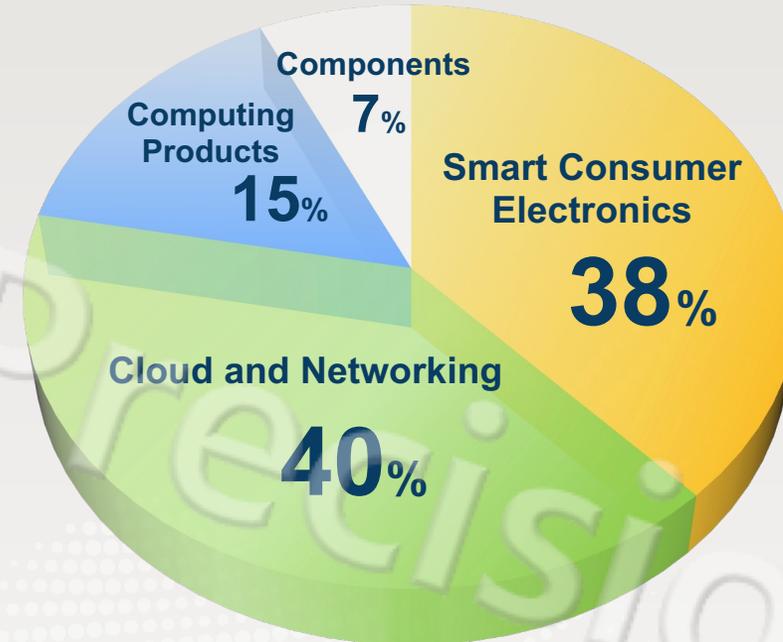
Portfolio Mix



2024

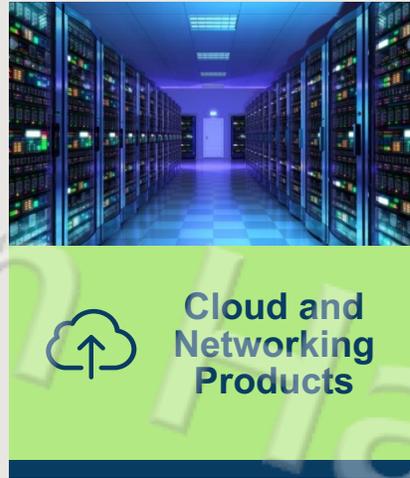


2025

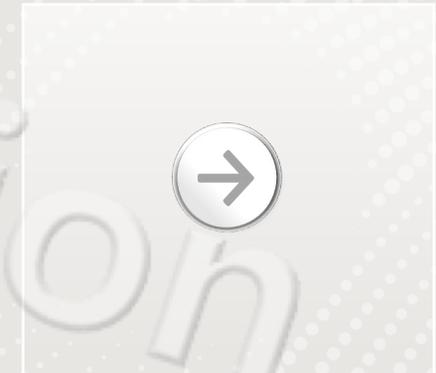


2 FY26 & 1Q26 Business Outlook

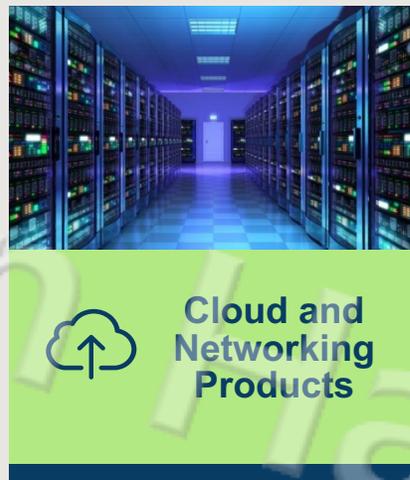
FY26 Business Outlook



YoY



1Q26 Outlook



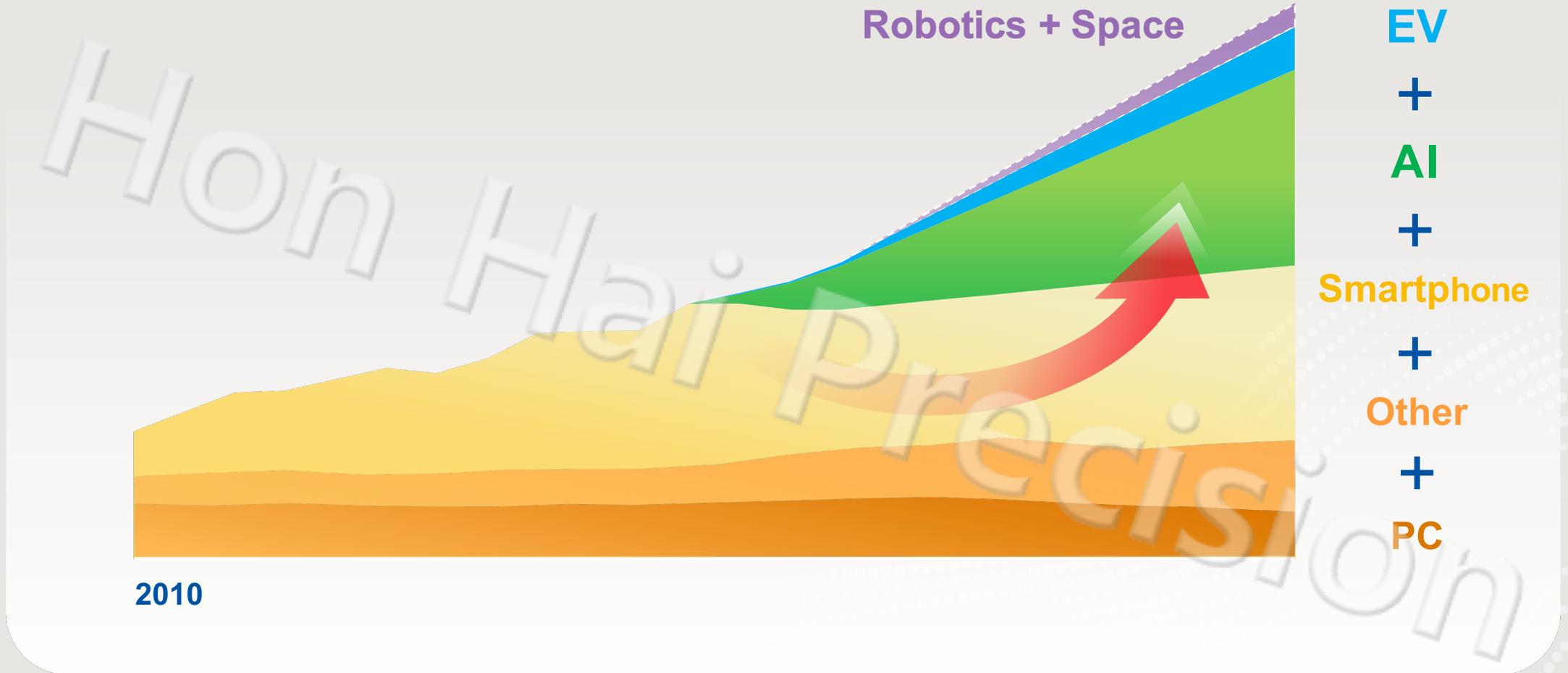
QoQ



YoY



Growth Trajectory



Hon Hai's Five Core Values



Speed

Quality

Engineering Services

Flexibility

Cost

Time to Market

Time to Cost

Time to Technology

3 + 3 + 3 Strategy

3
Industries

+

3
Technologies

+

3
Smart Platforms

Electric Vehicles



Digital Health



Robotics



Artificial Intelligence



Semiconductor



Next-generation Communication Technologies



Smart Manufacturing



Smart EV



Smart City

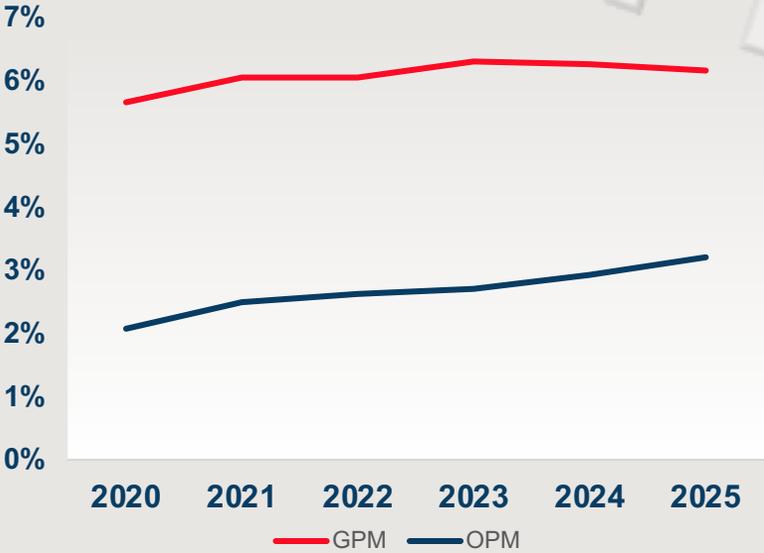


Financial Highlights: Profitability

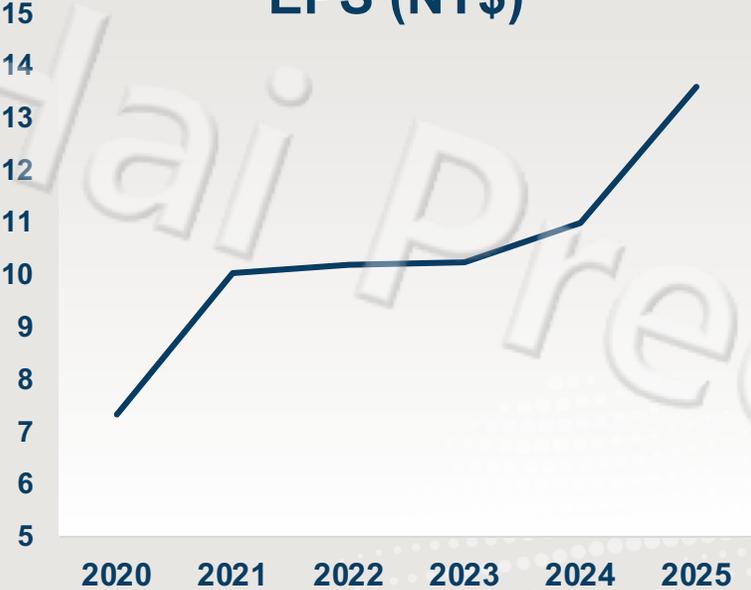


- Maximize long-term shareholder value
- Establish value creation initiatives across key financial metrics

GPM vs. OPM



EPS (NT\$)



ROE



2030 Vision: AI-Centric Excellence & Transformation



With **AI** as the core driving force, we aim to become a **comprehensive, world-class enterprise.**

Foxconn 1.0

Operational Excellence

World-Class Smart Governance

Foxconn 2.0

Intelligence-Driven Growth

Next-Gen AI Productivity

Foxconn 3.0

Platform Value Creation

Trusted Industrial Platforms

2030 Long-term Sustainability Goals



2026-2030



Comprehensive **1** Item

Maintain Top 10% ranking in key global sustainability indices



Environmental **11** Goals



Smart Greening

Optimize resource management; drive toward RE100.

Circular Economy

Enable circular design for a low-carbon ecosystem.

Social **12** Goals



Employee Wellbeing

Prioritize health, safety, and talent retention.

Inclusive Growth

Ensure human rights and supply chain resilience.

Governance **10** Goals



Corporate Governance

Promote local procurement and AI-driven governance.

Sustainable Integration

Strengthen cybersecurity and risk visualization.

3 Major Business Development

AI technology manufacturing platform service



Precision Manufacturing
& Vertical Integration

Global Leading AI
Infrastructure Supply Chain

End-to-End Sovereign AI
Services



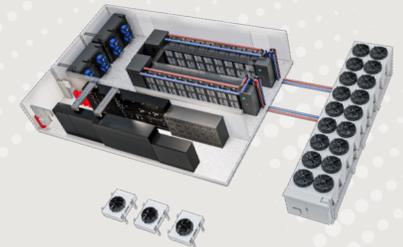
Key Components,
Modules & Assembly



AI Servers
& Racks



Data Centers,
MDC & HPC Centers



AI Server Outlook

Strong AI Server Demand Outlook:

- 1Q26 AI Rack shipments:
High double-digit QoQ growth
- 1Q26 AI Server revenue:
QoQ increase
- 2026 AI Rack shipments:
Multi-fold growth
- 2026 Diverse AI solutions:
Market share gains

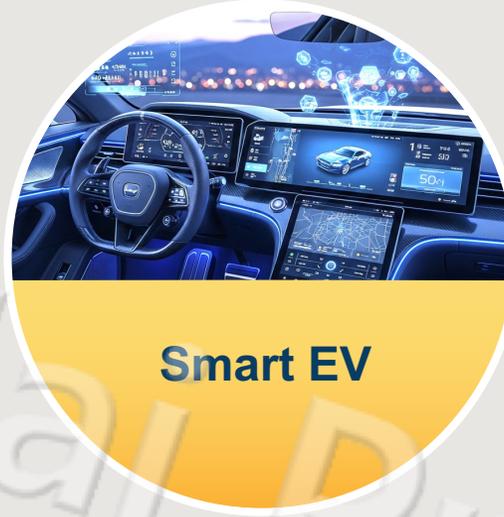


Progress in Three Major Smart Platforms

Becoming Leading Global AI Platform Provider:
Driving Cross-Industry Ecosystems via Hardware-Software Integration



**Smart
Manufacturing**



Smart EV



Smart City

- **AI Factory:**
Model training & inference validation with partners.
- **Genesis Platform:**
Architecture finalized; use-case deployment in progress.
- **Physical AI:**
Scaling up robotic deployments.
- **EEA Partnership (Middle East):**
Entering production system integration & full-function testing.
- **Advanced Autonomous Driving:**
Enhancing safety & human-like experience via AI vision models.
- **Local Deepening:**
Launching Citizen & Gov-Agent AI testing in Kaohsiung.
- **Global Expansion:**
MoU signed with Philippines telco; exploring localized deployment.

EV Business Progress

Targeting Global OEMs via CDMS model as market nears outsourcing breaking point



Overseas Vehicle Partnerships

- **Japan E-Bus OEM:**
Launching with Mitsubishi Fuso in 2H26.
- **MODEL B:**
Launching ANZ variant with Mitsubishi in 2H26.



Foxtron

- **Luxgen Acquisition:**
Strengthening Taiwan sales & service network.
- **Foxtron Bria:**
First export SUV model; leveraging Taiwan base for global expansion.

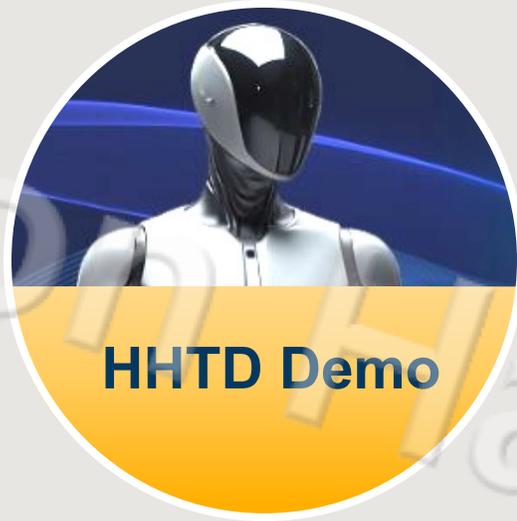


Capacity Expansion

- **Qiaotou EV Plant:**
1H26 production of next-gen MODEL T for Taiwan.
- **Hefa Battery Plant:**
Mass production of high-capacity ESS cells.

Robotics Progress

Developing scalable Embodied AI platforms with sensing, decision-making, and manipulation capabilities



HHTD Demo



GTC Preview

- **AI Teleoperation:**
Data collection & behavior model training via NVIDIA Isaac.
- **Digital Twin:**
Accelerating R&D and training using Isaac Sim.
- **GR00T Foundation Model:**
Integrating VLA technology for advanced robotic perception.

Partnership with NVIDIA

- **Next-Gen Humanoid:** Reliable, long-term operation in industrial environments.
- **Surgical Scrub Assistant:** Voice & sensing fusion for precise instrument delivery.
- **Sim-to-Real Integration:** Significantly reducing time-to-market from R&D to deployment.

Digital Health Progress

Building a Smart Healthcare Ecosystem: From Diagnostics to Precision Treatment



R&D Updates



Commercial Deployment

- **Clinical Alliance:**
Deepening R&D partnerships with VGH, MacKay, and NVIDIA.
- **AI Diagnostics:**
CoDoctor EndoAI developed; showcasing next-gen HIS & medical robotics.
- **Local Healthcare:**
Medical laboratory launch completed in Jan 2026.
- **Mobile Nursing Cart:**
Extending automation to wards to optimize clinical workflow.

Semiconductor Progress

Dual focus on AI & EV: Strengthening supply chain resilience via global expansion



Semiconductor Business

- **Global OSAT Expansion:** Construction started for India JV; France JV signing on track.
- **3DIC Tape-out:** On track for first 3DIC design services and tape-out this year.



MCU & SoC

- **XMotiv M3 Launch:** Debuted in Europe this March; on track for full automotive certifications and mass production in 2026.
- **2026 Innovation Award:** SiliconAuto & ZF lead next-gen HPC architecture to drive superior ADAS performance.
- **GPU Main Power IC:** Joint development in progress; sampling expected in 4Q26.



Core Power Solutions

- **SiC Certification:** Testing with OEMs underway; developing 800V SiC power modules.
- **Process Breakthrough:** Mass production of MOS3 (Auto/Server) in 1Q26; MOS4 platform to boost output by 24%.

Next-generation Communication Progress

End-to-end manufacturing for satellite constellations, from ground stations to satellite buses.



- **PEARL-ISL Project:**
Validating Inter-Satellite Link (ISL) technology and operational expertise beyond the PEARL-1H/1C broadband experiments.



- **Optimizing satellite manufacturing technologies and resource allocation.**
- **Partnership with French collaborator on track.**

4 Recap of Recent Major Events

Recent Major Events | Latest Operations



**HHTD 25
Global Partnerships with
Tech Giants**



**Co-Development of AI Infrastructure
with OpenAI**



**Visionbay.ai progress on
Sovereign AI in Taiwan**



**JV with Intrinsic for
AI Robotics Factories**



**Smart Manufacturing Industrial
AI Humanoids**



Wisconsin WEDC Agreement

Recent Major Events | Latest Operations



MODEL A
Design for Business Use



Kaohsiung HeFa
Battery Center Products



FIT Smart Mobility JV
Groundbreaking

Recent Major Events | Latest Operations



**Y15 Project in Kaohsiung
Building Flagship Headquarters**



**Healthcare+ Expo
Launch of Next-Gen Health
Information System**



**WEF Recognition
A New Lighthouse Factory**

Recent Major Events | ESG Activities



2026 Taiwan Foxconn Ladies Golf Tournament



Foxconn-sponsored Golfer Chia Yen Wu has Achieved Outstanding Results



2026 Taiwan-Japan Baseball Exchange Series



Eco-Wetland Garden Opening at Longhua Campus



Hon Hai Education Foundation – AI Workshop



Signed NT\$36 Billion Sustainability-Linked Loan Agreement



A New laboratory with Pace CCS

Recent Major Events | Awards



“Diamond Award” in Business Weekly’s AI Innovation Top 100



Golden Award at the 2025 Healthy Workplace Benchmark Awards



Prof. Ching-Ray Chang Selected for UNESCO’s “Quantum 100.”



Tops Taiwan Companies with 《IR Impact》 Awards



National Sustainable Development Award



Sports Promotion Award by Department of Sports



Prof. Mau-Chung Frank Chang Awarded “John Fritz Medal”

5 Q&A Hon Hai Precision



Share



Collaborate



Thrive

$3+3+3=\infty$