

Q3 FY25

Hon Hai Precision Industry Co., Ltd.

2025 Third Quarter Financial Results

Nov. 12, 2025

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Safe Harbor Notice



- This document and relevant information herein may contain internal and external forward-looking information and constitute forward-looking statement.
- This document and relevant information may contain certain forward-looking statements. Such forward-looking statement is not actual results but only reflects the Company's estimates and expectations and is subject to inherent risks and uncertainties that could cause actual results to differ materially from such statement.
- Financial numbers in this document contains unaudited and unreviewed information. All information is for reference only.
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Table of Contents



- 1. 3Q25 Financial Results**
- 2. 4Q25 & FY25 Business Outlook**
- 3. FY26 Business Outlook**
- 4. Major Business Development**
- 5. Recap of Recent Major Events**
- 6. HHTD25 Highlights**
- 7. Q&A**

1

3Q25 Financial Results

2025 Q3 Financial Statements



1. Consolidated Statements of Income

(NTD in millions)	Q3/25	Q2/25	QoQ	Q3/24	YoY
Revenues	2,058,949	1,793,468	15%	1,854,569	11%
Gross Profit	130,757	113,529	15%	114,733	14%
Operating Income	70,536	56,596	25%	54,771	29%
Total Non-Op. Income and Expenses	16,357	8,553	91%	12,882	27%
Income Before Tax	86,893	65,149	33%	67,653	28%
Income Tax Expense	(20,863)	(15,613)	34%	(12,308)	69%
Profit Attributable to Owner of the Parent	57,673	44,361	30%	49,325	17%
Earnings Per Share (NTD)	4.15	3.19	30%	3.55	17%
Gross Profit Margin	6.35%	6.33%	2 bps	6.19%	16 bps
Operating Profit Margin	3.43%	3.16%	27 bps	2.95%	47 bps
Net Profit Margin	2.80%	2.47%	33 bps	2.66%	14 bps

2025 Q3 Financial Statements



2. Consolidated Balance Sheets

(NTD in millions)	2025.09.30	2025.06.30	QoQ	2024.09.30	YoY
Cash and Cash Equivalent	865,252	870,520	-1%	791,144	9%
Net Accounts Receivable	1,252,497	940,523	33%	1,187,816	5%
Inventory	1,185,675	935,827	27%	883,537	34%
Investments Accounted for Using the Equity Method	189,781	183,219	4%	203,268	-7%
Property, Plant and Equipment	491,835	458,118	7%	434,691	13%
Total Assets	4,894,455	4,138,942	18%	4,272,283	15%
Accounts Payable	1,380,883	1,003,773	38%	1,149,179	20%
Bonds payable	246,520	264,668	-7%	251,422	-2%
Total Liabilities	3,072,530	2,507,335	23%	2,474,516	24%
Total Equity	1,821,925	1,631,608	12%	1,797,767	1%
Net Cash	90,992	243,617	-63%	249,135	-63%
AR Turnover Days	49	51	-2	51	-2
Inventory Turnover Days	50	54	-4	45	6
AP Turnover Days	56	57	-2	53	3
Cash Conversion Cycle	43	48	-5	42	1
Debt Ratio	63%	61%	2%	58%	5%

2025 Q3 Financial Statements



3. Consolidated Statements of Cash Flow

(NTD in millions)	2025.01.01~09.30	2024.01.01~09.30
Net Cash Flows from (Used in) Operating Activities	(49,536)	(18,634)
Net Cash Flows from (Used in) Investing Activities	(128,345)	(237,325)
Net Cash Flows from (Used in) Financing Activities	154,768	(180,546)
Capital Expenditures	(112,799)	(96,090)
Free Cash Flow (FCF) ¹	(162,335)	(114,724)

¹ Free Cash Flow = Net Cash Flows from (Used in) Operating Activities – Capital Expenditures

3Q25 Performance Review



QoQ										
	Guidance	Actual	Guidance	Actual	Guidance	Actual	Guidance	Actual	Guidance	Actual
YoY										
	Guidance	Actual	Guidance	Actual	Guidance	Actual	Guidance	Actual	Guidance	Actual

2 4Q25 & FY25 Business Outlook

4Q25 Outlook



QoQ



YoY



FY25 Business Outlook



YoY
2025/8/14



YoY
2025/11/12



3 FY26 Business Outlook

FY26 Business Outlook

FY26



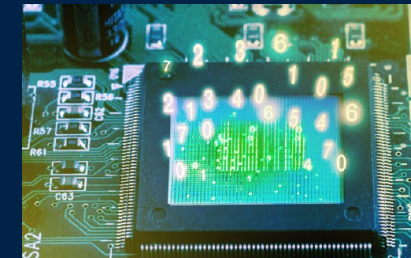
Smart Consumer
Electronics Products



Cloud and
Networking Products



Computing Products



Components and
Other Products

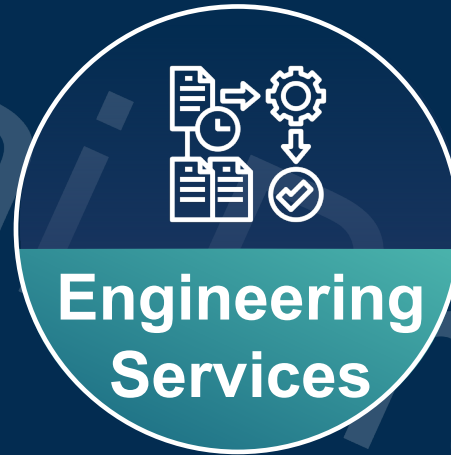
Impact Factors ►

AI Industry
Development

Political and
Economic Landscape

Monetary
Policy

Hon Hai's Five Core Values

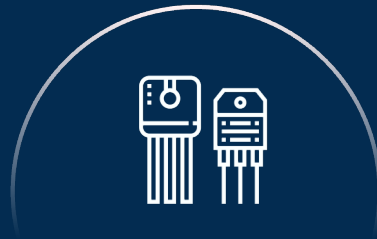
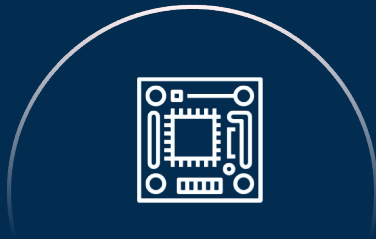


Time to Market

Time to Cost

Time to Technology

Hon Hai's Four Key Operational Categories and Critical Success Factors (CSFs)



Category

**System
Design**

**System
Assembly**

Modules

Components

Focus

**System
Integration**

**Talent, Capital
and Supply Chain**

Automation

Technology

The Indispensable Partner in Customers' New Product Development



Core Competencies

Scale and Automation

Global Footprint

Vertical Integration

R&D Technology



Top1

Smartphones, Tablets, Desktop PCs, Servers, Gaming Consoles

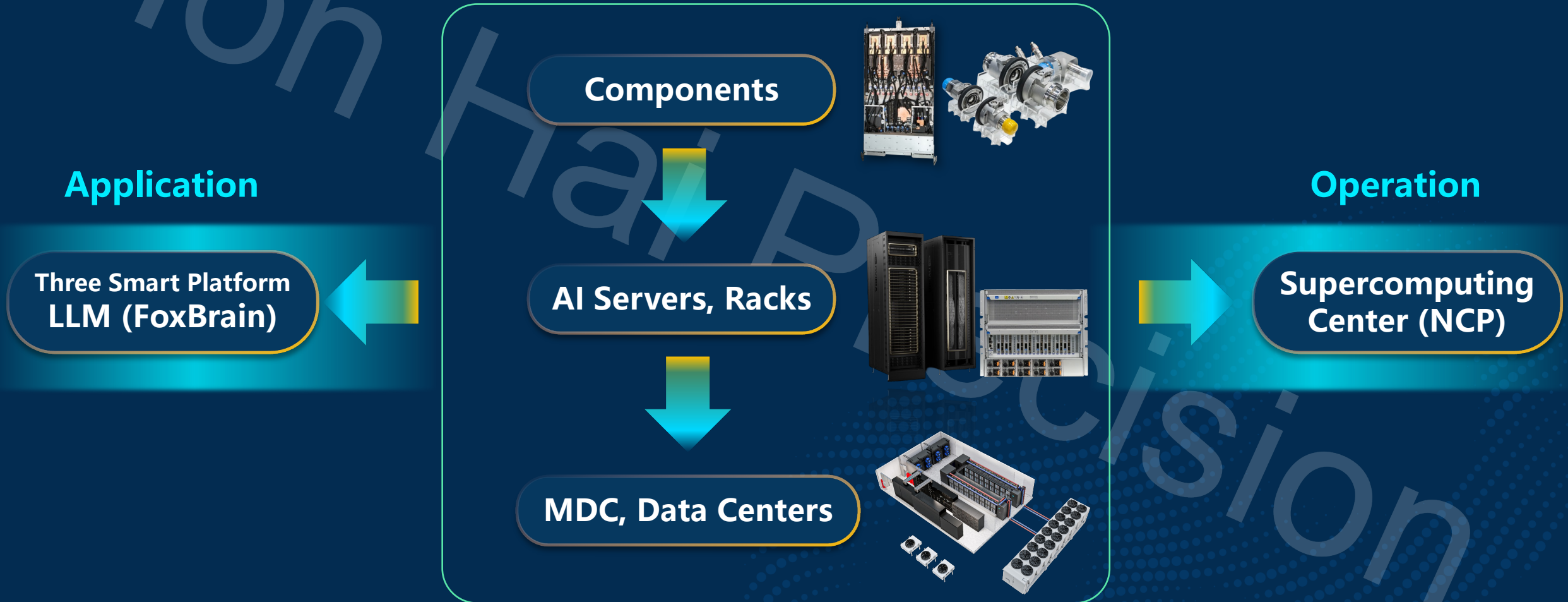


Leading

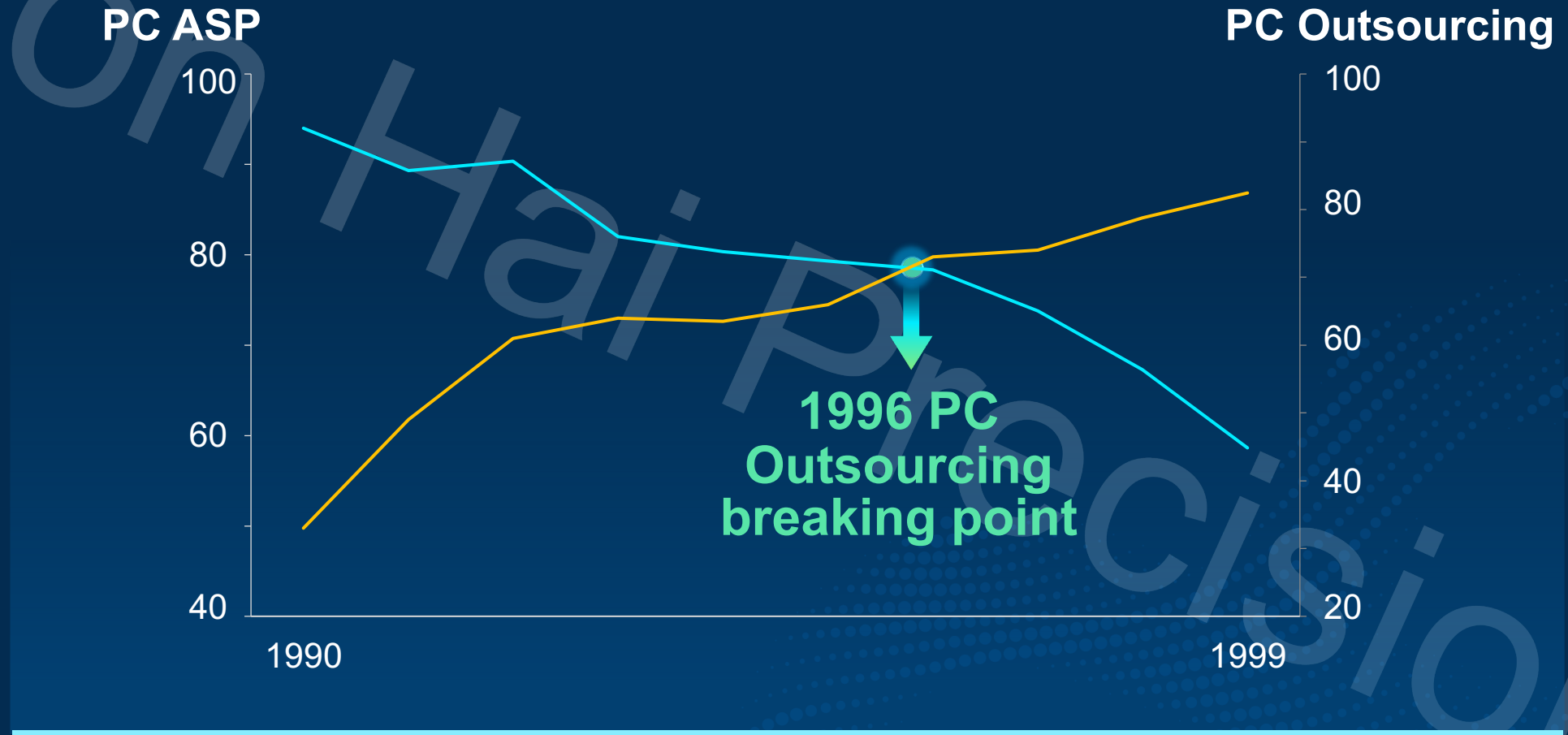
Displays, Televisions, Smart Home Appliances, EVs, Robots, Set-Top Boxes, Network/Telecom Equipment

Diversified AI Strategy

Complete AI Server Hardware Supply Chain



EV Market - Approaching the Outsourcing Market Turning Point



Source: IDC, MIC

4 Major Business Development

AI Server Development



AI Servers

- Q3 Cumulative AI server revenue **reached Trillions**
- Q4 Rack Shipments expected to grow **High Double Digits**
- Q4 AI Server Revenue to **increase QoQ**
- Diversified AI Solutions by 2026 leading to **Market Share Gain**

EV Development



EV

- Signed MOU with Mitsubishi FUSO to produce Zero-Emission Electric Buses



Robotaxi

- Partnering with Stellantis, NVIDIA, and Uber to build Level 4 Autonomous Vehicles



Factory
Construction

- First Middle East Charging Equipment Factory to commence construction by year-end

Digital Health Development



- Promoting Clinical AI and Smart Hospital Construction with Veterans General Hospital
- Partnering with Nobel Medical Technology for AI Visual Healthcare
- Collaborating with Mackay Memorial Hospital and Shianbao Long-Term Care for Smart Healthcare for the Elderly



- New Testing Center to be established in December, integrating channel resources to enhance Precision and Localized Healthcare

Semiconductor Development



- Completed the acquisition of SHARP's Toyama Laser Plant
- Developed SiC Power Components covering Medium and High Voltages
- Added several AI SoC Design Services



- Automotive Microcontrollers Mass-Produced in Q4, initiating ADAS applications in 26Q1
- Promoting High-Speed Chip Design, deploying for Automotive Vision and Displays
- Negotiating with European automakers for High-Performance SoC becoming more focused



- AIDC 800V Power Modules to be sampled in 26Q1
- Automotive Power Modules Mass-Produced and Supplied in Q4

Three Smart Platforms Development



Smart MFG



Smart EV



Smart City

- Adopted 800 VDC to build the Kaohsiung NCP Supercomputing Center
- Utilizing NVIDIA RTX Servers to accelerate Digital Twin applications
- Simulating Humanoid Robots in Virtual Assembly Operations

- Full-feature testing of EEA architecture in partnership with a Middle Eastern automaker
- Introducing next-generation Smart Cockpits, deepening Human-Machine Interface (HMI) interaction

- Expanding cooperation with major cities in Mexico, and ongoing discussions with enterprises from the Philippines
- Deepening cooperation with Kaohsiung City, and planning Smart City 2.0 with various other cities

5 Recap of Recent Major Events

Recent Major Events | Latest Operations



2025 Taiwan Weeks: Chairman shared Foxconn's capital market strategies



Chairman attended GTC D.C. Pregame Show



Chairman in Nikkei Forum Global Management Dialogue



NT\$42 billion procurement of AI computing equipment and DC



Signed an MOU with Mitsubishi Electric



Launched new energy storage brand Fox EnerStor in China

Recent Major Events | HHRI



Q3 Papers
publication

23 Conference
Papers

21 Journal Papers



Participated AQIS 2025

Evolution of Qubit MSD Exponent		
Year	Author(s)	Overhead Exponent (γ)
2004	Bravyi, Kitaev	$\gamma \approx 2.46$
2012	Meier, Eastin, Knill	$\gamma \approx 2.32$
2012	Bravyi, Haah	$\gamma \approx 1.58$
2012	Jones	$\gamma \rightarrow 1$
2017	Hastings, Haah	$\gamma \approx 0.678$
2025	Wills, Hsieh, Yamasaki	$\gamma = 0$

Quantum computing research
accepted for publication in
Nature Physics



Partnered with SEMICON Taiwan
hosting 2025 NExT Forum

Recent Major Events | ESG Activities



**Published 2024
Sustainability Report**



**TPGA & JLPGA to host
2026 Taiwan Foxconn
Ladies Golf Tournament**



**Supported ESG
Sustainability Initiative by
E.SUN Financial Holding**



**Celebrated Mid-Autumn
Festival with spirit of
giving**



**FIH obtained ISO 37001
Anti-Bribery Management
System Certification**



**FIH headquarters earned
UL 2799 Platinum Certification**

Recent Major Events | Education Foundation



**Hon Hai Education Foundation's
AI Roots Program for rural schools**



**Supported Hualien, helping employees,
residents, and students to speed recovery**

Recent Major Events | Campus Activities



▼ China Campus

- Zhengzhou campus Family Carnival
- Zhengzhou Music Festival
- Shenzhen volunteer team riverbank cleanup

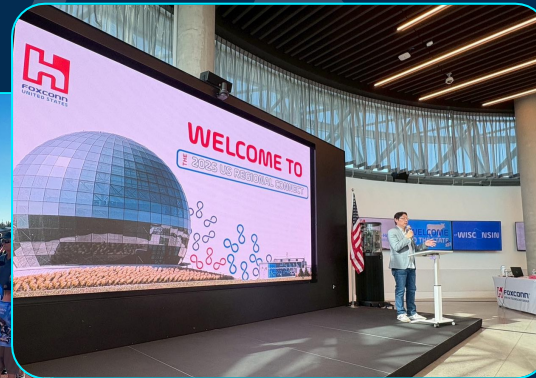


▼ Ohio Campus

- Charity golf tournament
- Sponsored local baseball team “Mahoning Valley Scrappers”

▼ Czech Campus

- Foxconn RUN
- Children’s Obstacle Race
- Collaborated with local high schools renovating classrooms



▼ North American Campuses

- US Regional Connect meeting for leadership teams across 4 states
- Sponsored Wisconsin police National Night Out event
- Wisconsin and Guadalajara sites conducted school-supply donation

Recent Major Events | Awards



Rotating CEO Kathy Yang recognized
in Most Powerful Women Asia 2025
Young Award - TechWoman



Chairman received APEA
Outstanding Corporate
Leadership Award



CPO Max Chu ranked No. 2
among Top 30 Global Supply
Chain Leaders 2025



Two Silver Awards at ASRA



《Extel》Most Honored Company
and seven major categories



IPC China ESG Benchmark Enterprise
Award & Asia Outstanding
Standardization Corporate Award



CommonWealth Magazine
Corporate Sustainability Award

Recent Major Events | Key product and technology showcases



Fii at OCP Global Summit showcasing cooling solutions



FIT Tech Day 2025



Taiwan Expo USA showcasing North American MODEL C and AI applications



FIH presented in-vehicle electronics at IAA MOBILITY 2025



6 HHTD25 Highlights

HHTO 25

▼ Date

Nov. 21 Invitation Only

Nov. 22 Open to the Public

▼ Venue

Taipei Nangang Exhibition

Center Hall 1, 4th Floor

Theme

Comprehensive AI integration across Hon Hai (Foxconn)'s three smart platforms

- Hon Hai (Foxconn)'s strategic vision for robotics technologies and applications
- Advancement of innovative solutions adopted by global customers and partners
- Hon Hai (Foxconn)'s speed of technological innovation and industry leadership

Highlights

Vertical Integration Capability

Smart MFG

Smart EV

Smart City

AI Factory

Robotics

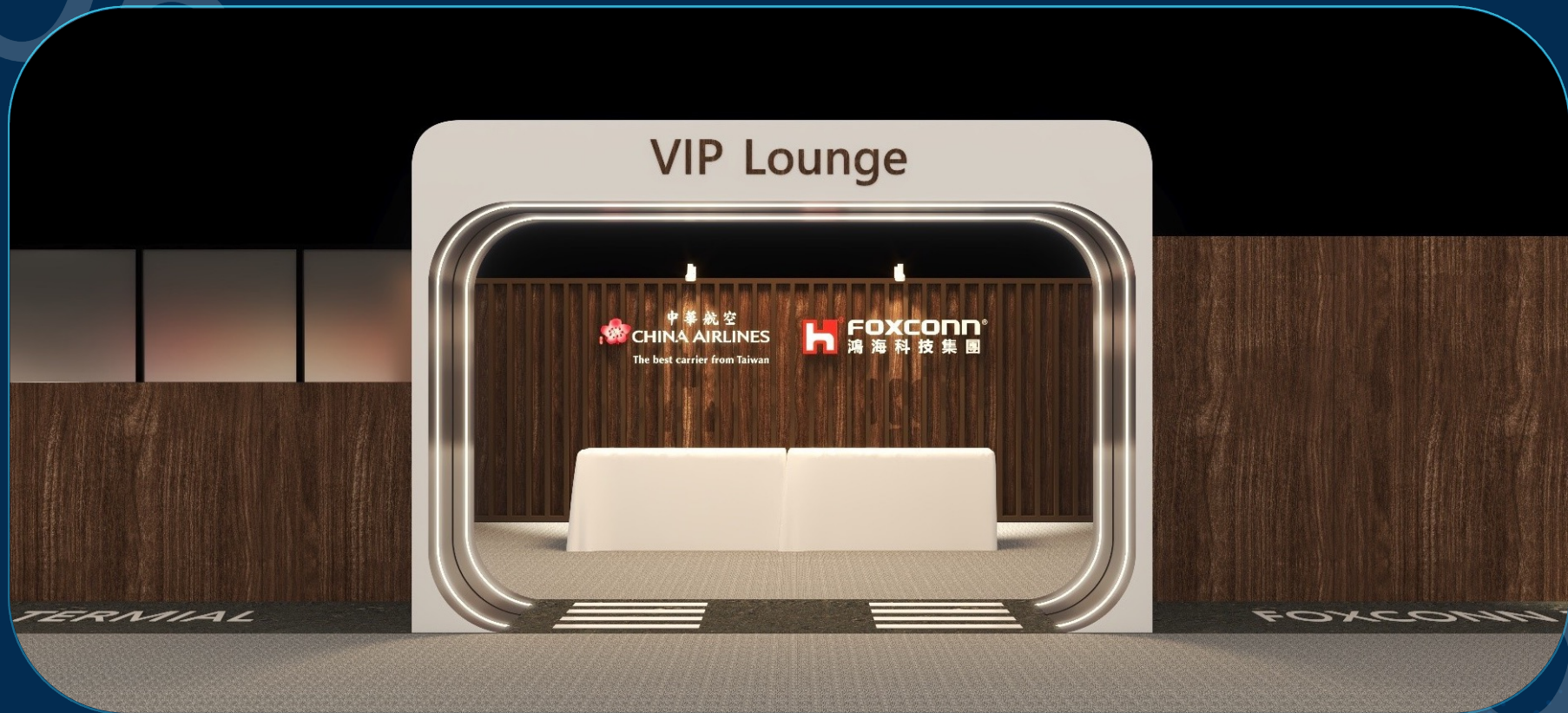
FoxBrain

Semiconductors

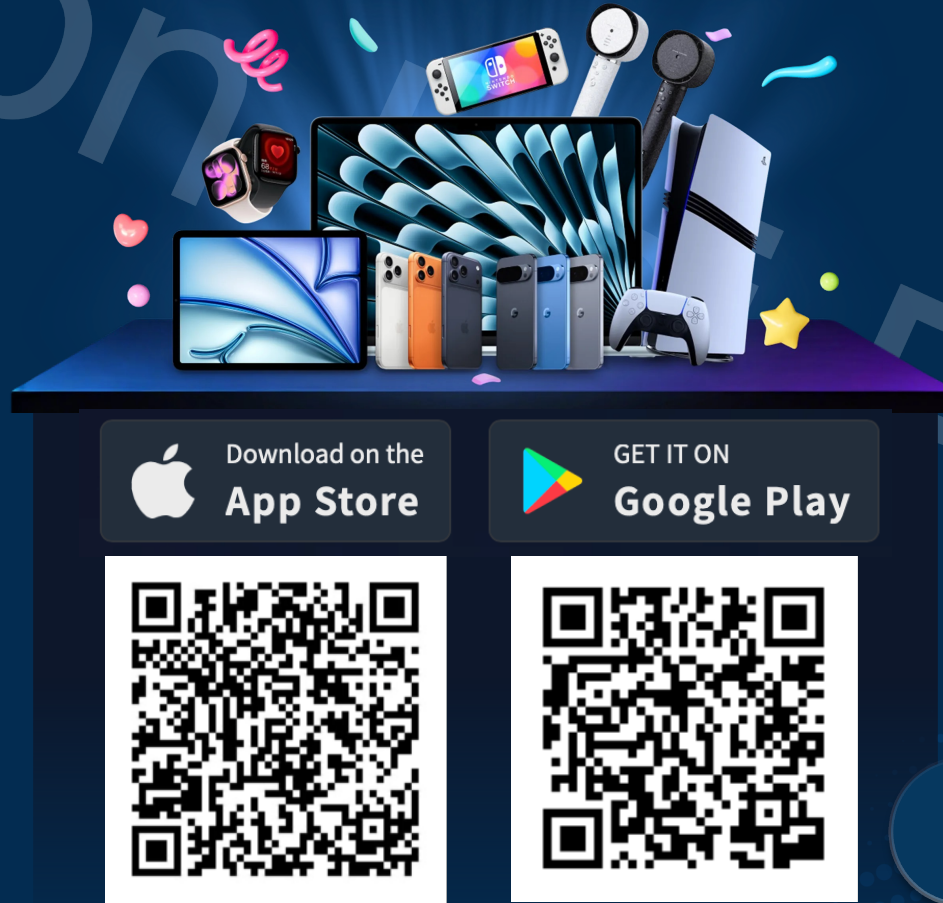
Next-Gen
Communications

Quantum

HHTD25 | Partnering with China Airlines for a VIP Lounge Experience



HHTD25 | Seamless Event Journey with the Exclusive App



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and Win Exciting Prizes!**

7

Q&A

| THANK YOU

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